#### Telefónica Móviles Chile

"Movistar the largest telecom operator"





Telefonica

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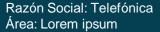
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# 01

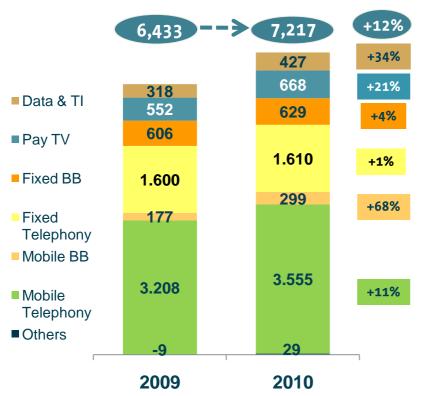
## Industry and competition





#### Telecommnications: a dynamic sector





Source: internal data and financial reports from other companies 2010YE avg. exch. rate (1US\$ =520.3Ch\$ )

#### Total GDP and Communications sector (annual var. %)



1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010

Comunicaciones

Prepared by T. Chile with Chilean Central Bank data; Figures in Ch\$ of 2003

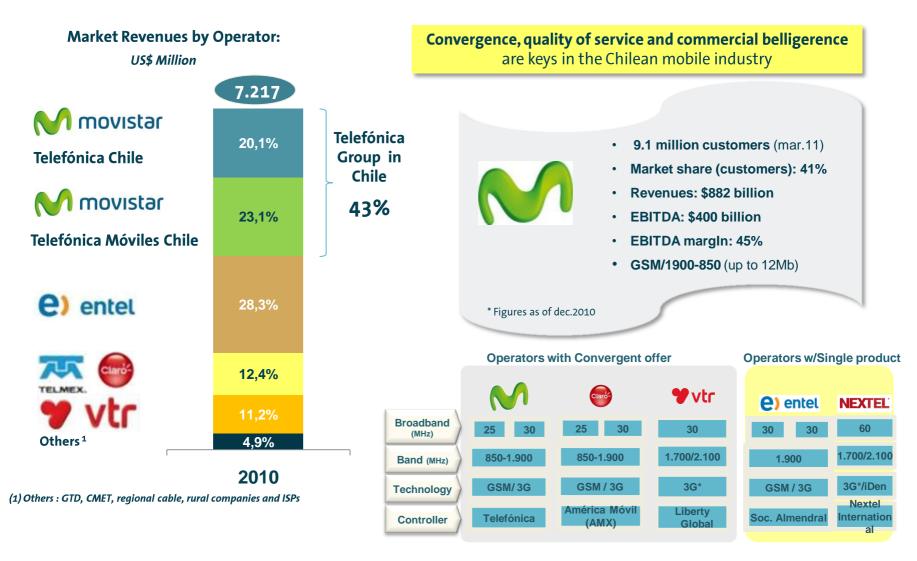
\* Sectorial dynamism diminished by impact of subsector Post Office

 $\triangle$  GDP '11-'13  $\Longrightarrow$  over 5.5 annual avg.

- Total revenues increased 12% in 2010 (US\$7.2 billion)
- The largest market segment is mobile representing 49% of total revenues
- Mobile revenues increased 11%, and penetration reached 124% 2010YE
- Revenues from BAM increased 68%



## Telefónica Group contributed 43% to sector revenues, being the largest operator in the Chilean Telecom market





#### Regulatory Framework facing several challenges

#### **Number Portability**

- ➤ Number Portability will be implemented in 4Q11, as committed by telecom companies and SUBTEL
- ➤ Telefónica in Chile is preparing its operations and developing an offensive and defensive strategy to promote client loyalty

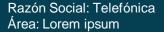
#### Additional mobile spectrum

- ➤ More spectrum is needed for mobile high-speed networks:
  - Deployment of LTE (mobile 4G)
  - Auction for 2.6 GHz band concession (in 4Q11) which will allow operators to offer mobile telephony in 4G – beauty contest



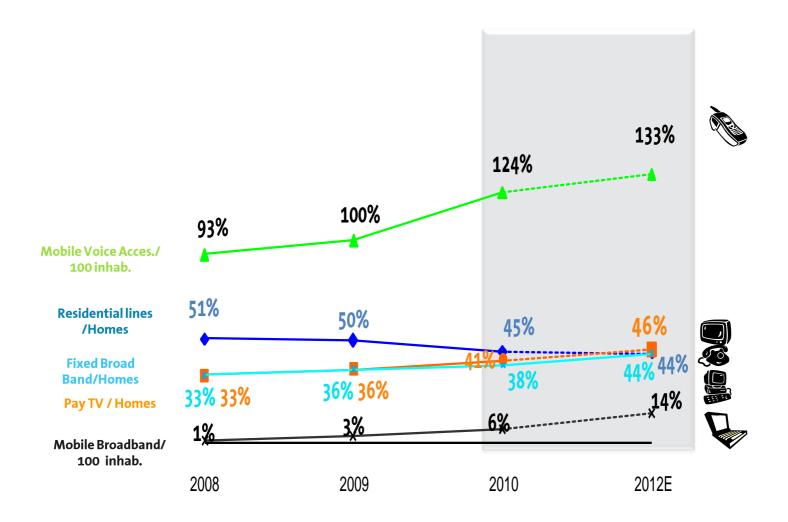
# 02

# Strategy and performance of the Mobile business



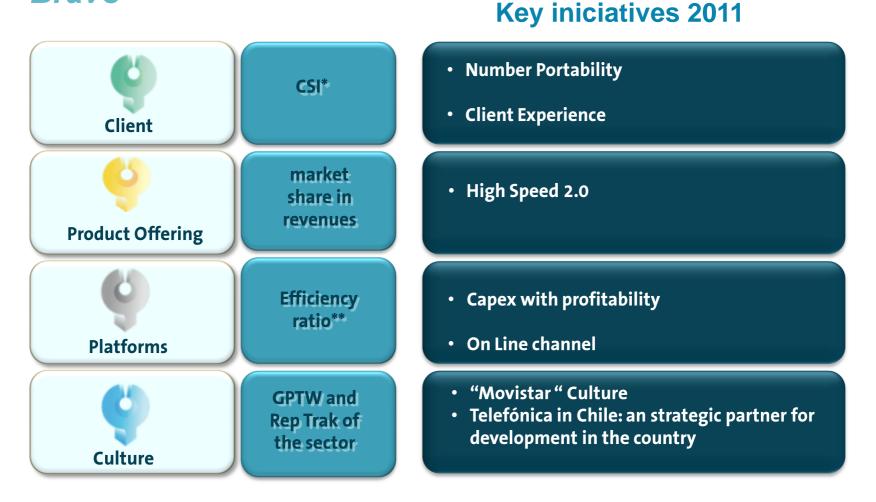


#### Penetration of services is expected to keep growing



Source: Telefónica en Chile internal data

## Strategic plan 2011-2012: Telefónica strategic plan "Bravo"



<sup>\*:</sup> Client satisfaction index

<sup>\*\*:</sup> capex+opex/revenues

#### A convergent offer allows for market differenciation

- Strong opportunity to benefit from fixed/mobile convergence
- Since October 2009, both businesses operate under the unique brandname: "Movistar"

### Convergence

#### **Technology**

- M Optimization of the network
- M Backbone sharing

#### **Commercial Offer**

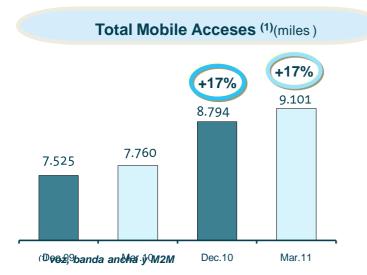
- Convergence on services and bundling of products: FWT, "Cloud computing", "TBB" (Total BroadBand)
- **™** "Client Loyalty program"

#### The 3 screens interactivity

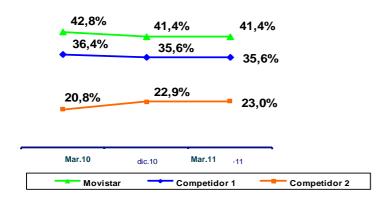


Today, our clients wants to be everywhere and always connected, using any of the three screens

## Strong growth in acceses to maintain our leadership position in the market

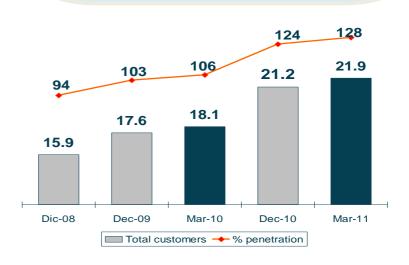


#### **Market Share by Clients (%)**



Source: internal data

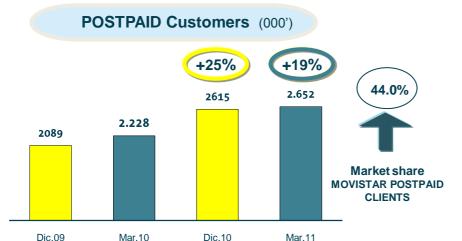
#### Market clients (million) & Penetration (%)

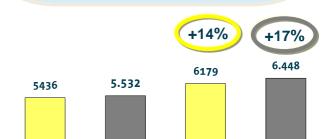


- Significant 12 months increase in net sales (as of March11): 1,340,891 clients
- Leadership in customers and market share by revenues

#### Two digits increase in postpaid and prepaid customers

Significant increase in postpaid and prepaid clients and churn rate improvement





PREPAID Customers (000')

- Loyalty policy allows to mantain churn low levels
- As of March 2011, postpaid customers represented 29% of total clients and 42% of net sales in the quarter (BB and voice).
- Increase in multimedia plans (data) for new clients and clients who replace its mobile handset

#### **Churn of total Clients**

Mar.10

Dic.09



Dic.10

Mar.11

Bundling and Postpaid growth ←→ better clients quality ←→ stable Churn

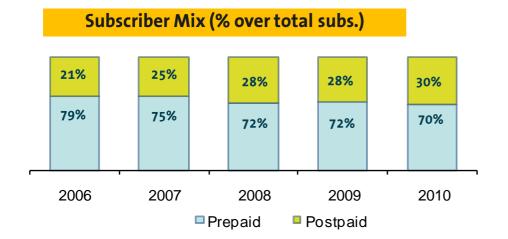


#### Client Upgrade: ARPU increase through up & cross selling

#### **Client Upgrade (ARPU Customer Life Cycle)**

- ➤ Migration from Prepaid to Postpaid: up-selling
- ➤ Cross-selling
  - encouraging consumption
  - (+) Outgoing ARPU
  - (-) Churn
  - (+) EBITDA margin

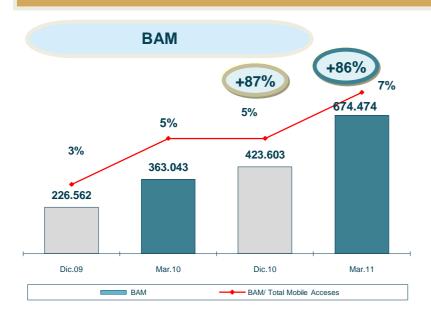
Postpaid ARPU = 5x Prepaid ARPU



Improvement in ARPUs and subscriber mix

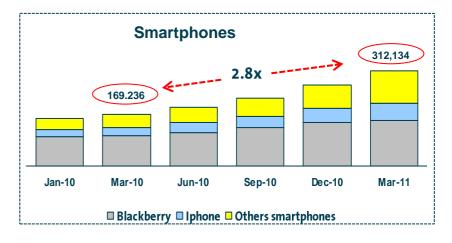
## Higher speed and multimedia plans drives strong growth in mobile Broadband

#### BAM/total mobile acceses reached 7% as of March 11 with a high growth potential





- Higher speeds reach 12 Mbps (HSPA+)
- Bundling and a higher product offer



- Multimedia plans and smartphones represent 30% of postpaid sales
- During last12M (as of Mar11), smartphones increased by 85%, up to 312,000 clients
- 60% of clients whith an smartphones sign on a multimedia plan

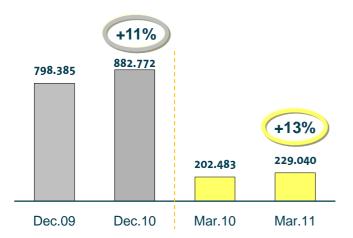
# 03 Financials





#### Revenues and EBITDA increased in 2010 and 1Q11

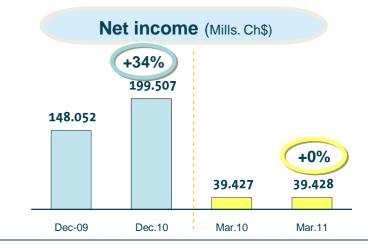




 Revenues increase driven by greater customer base and BB growth

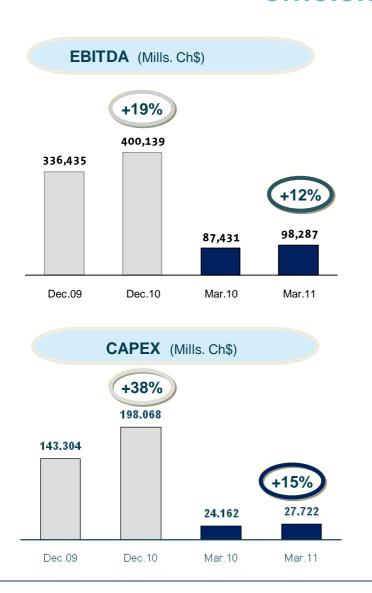
#### EBITDA (Mills. Ch\$)/ EBITDA margin (%)







### Strong OCF generation due to solid EBITDA and efficient CAPEX



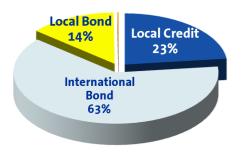


## A diversified and hedged debt structure allows to mitigate increase in interest expenses

Gross Debt as of March 2011 → Ch\$233 billion

#### **Debt Structure**

#### Hedge



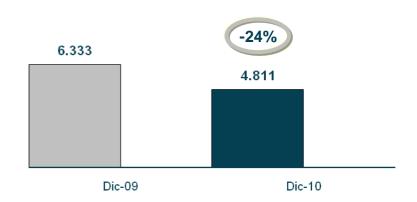
- 100% foreign currency hedge
- 14% interest rate hedge. If including cash, the hedged portion increases to 26%

#### **Reduction Net Financial Expenses explained by:**

- Lower avg market interest rate: (- 52 bps)
  - Interest rate hedging
- Partially offset by an increase in avg financial debt:

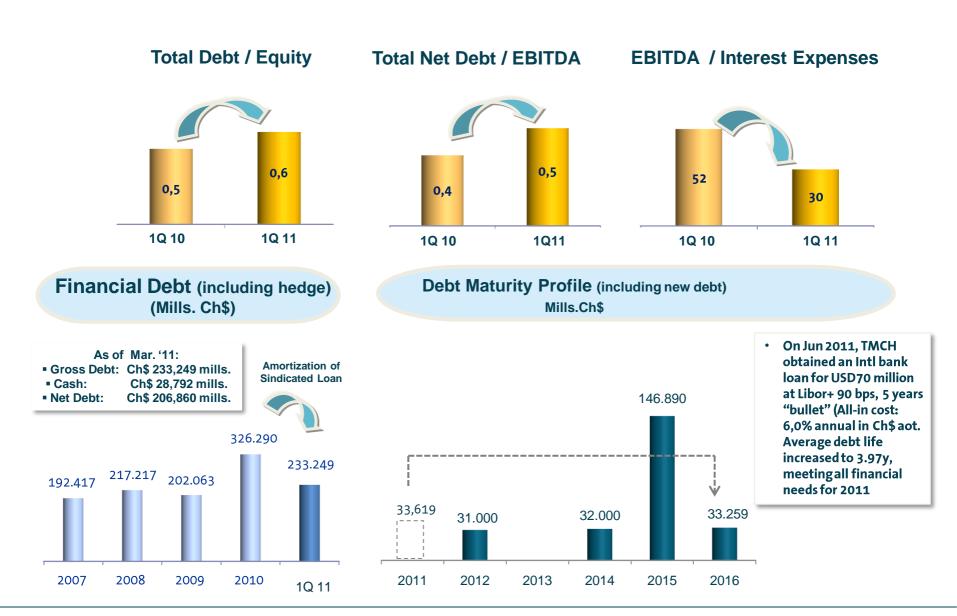
2,875% Senior Notes —> USD 300 million due 2015

#### Net Interest Expenses (Mills. Ch\$)





#### Maintain solid financial indicators as of March 2011





#### T. Móviles Chile Income Statements

Mills Ch\$ IFRS	Dec. 10	% Var. '10/'09	1Q10	1Q11	% Var.
Total Revenues	882.772	+10,6%	202.483	229.040	+13,1%
Total Expenses	649.648	+6,4%	-155.251	-176.143	+13,5%
Operating Result	233.124	24.3%	47.232	52.897	+12,0%
EBITDA	400.139	18,9%	87.431	98.287	+12,4%
EBITDA margin	45,3%	3,2 pp	43,2%	42,9%	-0,3 p.p.
Net Financial results	-5.303	-18,6%	-1.288	-2.601	+102,0%
Taxes	-28.314	14,2%	-6.518	-10.869	+66,8%
Net Result	199.507	34,8%	39.427	39.428	+0,0%

Significant increases in Revenues and EBITDA

Área: Lorem ipsum
Razón Social: Telefónica

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Telefónica

#### To summarize .....

**Largest Operator** 

Solid financials

Extensive and advanced network

Telefónica's Group support



Growth potential

Innovation and superior customer experience

Stable environment

**Preferred Brand** 



## Telefonica