







## An integrated DIGITAL telecom operator (F+M)

#### **TELEFONICA** in Chile:







#### Mobile

- Voice
- MBB
- Internet service

#### **Fixed**

- Voice
- LD (international)
- FBB
- Pay TV

Residential SME Corporate

US\$3.3bn annual REVENUES<sup>1</sup> US\$1.0bn
annual
EBITDA<sup>1</sup>

#1 Telco in Chile

In terms of Accesses and Revenues

13.6 MM

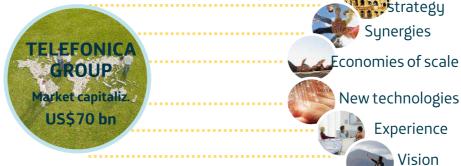
accesses<sup>2</sup>
Mobile: 10.4 MM
Fixed: 3.2 MM

Global

34% mkt. share

o/ Total Industry Revs.

**PART OF** one of the most important global telcos in the world



- (1) Annual figures as of Dec. '13 . Converted into U.S. Dollars at exchange rate: Ch\$524.61 (as of Dec. '13)
- (2) As of Sept. '14



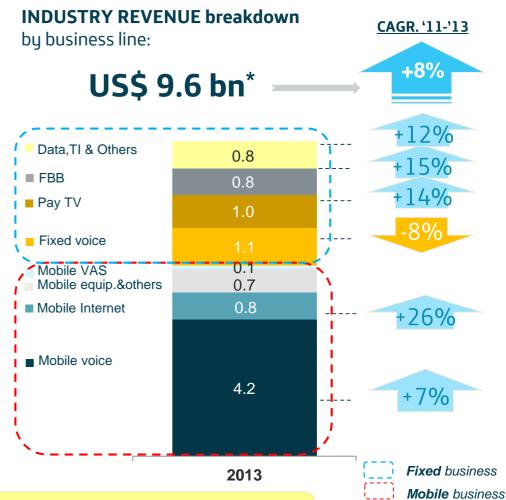
# MOVISTAR is the **LARGEST REVENUE CONTRIBUTOR** to an industry that keeps growing

MOVISTAR is mainly focused on Mobile data, pay TV and Fixed UBB\*

#### **MARKET SHARE** by revenues:



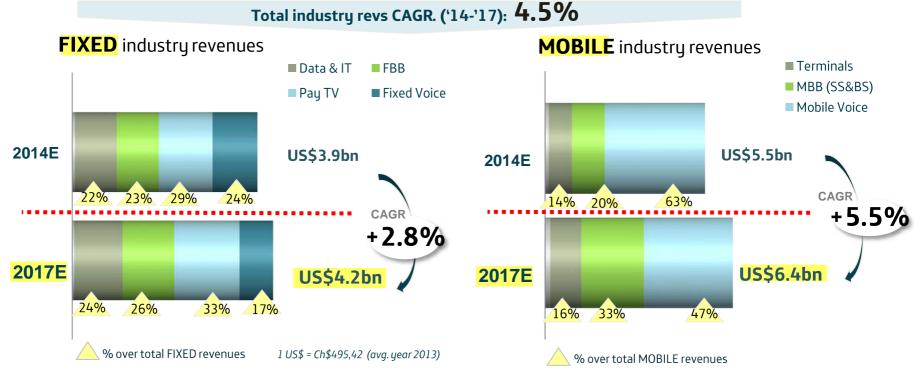
<sup>\*</sup> UBB: ultra broadband 1 US\$ = Ch\$495.42 (avg. year 2013) Source: Telefónica in Chile



As result of Chile economic slowdown and 2014 access charges reduction, industry revenues are expected to grow around CAGR. 4.5% ('14-'17)



# With a **sustained GROWTH POTENTIAL**, driven by Fixed and Mobile High Speed BB services



#### **Penetration:**

	2013	2014E	2017E
Fixed voice (% hh.)*	38%	37%	33%
FBB (% hh.)*	41%	43%	51%
Pay TV (% hh.)*	44%	48%	55%
Mobile Voice (% inhab.)	145%	148%	149%
MBB SS** (% inhab.)	31%	41%	(60%)
MBB BS** (% inhab.)	<b>7</b> %	<b>7</b> %	<b>7</b> %

Telecom sector **will keep growing above GDP growth** despite some relevant industry changes:

- Decrease in Mobile access charges (Feb.'14)
- Decrease in Fixed access charges (May '14)
- Elimination of DLD (2014)
- "on-off net" tariffs convergence

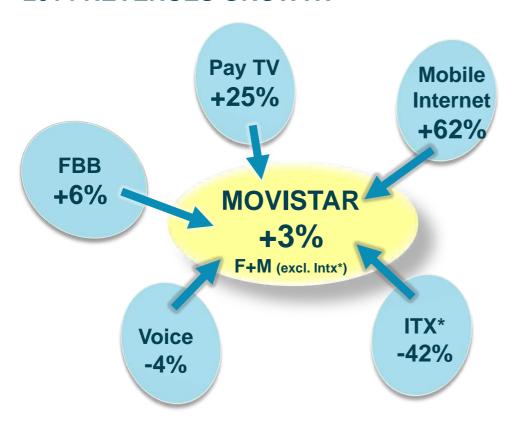


<sup>\*</sup> residential services over total households (hh)

<sup>\*\*</sup> MBB SS: mobile broadband small screen; BS: big screen;

# Successful commercial strategy in 2014 turns into significant GROWTH despite economic slowdown

#### **2014 REVENUES GROWTH**

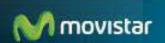


Note: % Var. (Sep.'14/Sep.'13)

\* ITX: interconnections

- Network deployment → coverage and quality → improvement in customer experience
  - ✓ UBB: VDSL, F.O., 4GLTE
- 4G/UBB technological renovation
- Renovated offer for mobile Internet, pay TV and FBB
  - ✓ Pay TV: strong growth (HD)
- Bundling of services



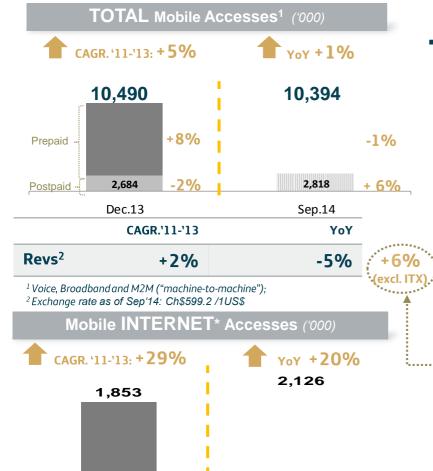


### MOBILE BUSINESS: 4G TECHNOLOGICAL RENOVATION enhances

## growth allowing ARPU increases





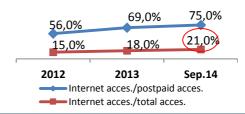


#### Growth in Postpaid

- ✓ 4G technological renovation → improved customer experience → higher demand for upgraded plans → lower Churn and ARPU increases → 150,637 4G customers as of Sep.14
- ✓ Extra consumption handled through "packs of minutes"
- ✓ **Customized smartphones subsidies** and promotion of customer adds "SIM only"
- Growth in Prepaid
  - ✓ Promoting Internet use: "Blocks of time" (by day, week,..)
  - ✓ Increasing penetration of lower cost smartphones and promoting new customers adds "SIM only"
  - ✓ Selective migration to postpaid

**Tariffs decrease in mobile ITX charges**, since Feb '14, impacts revenues. Excluding ITX, Mobile total revs.: +5.8%

- MBB SS\*\*:+37% growth in accesses and +62% in revs.
- High growth potencial:





Revs

**Dec.13** 

CAGR.'11-'13

+20%

Sep.14

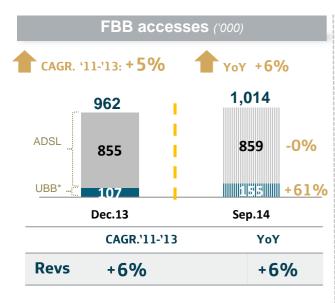
YoY

+46%



<sup>\*\*</sup>MBB SS: mobile broadband small screen (Internet browsing); MBB BS: mobile broadband big screen (USB device)

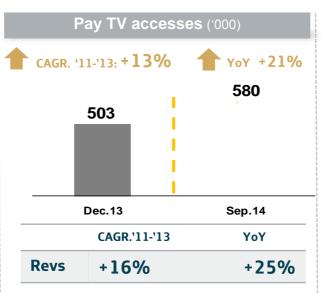
### FIXED BUSINESS: growth leveraged by UBB\* and pay TV



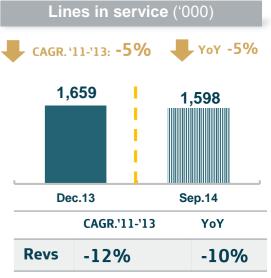
- UBB\* accesses oriented to high value segments → UBB\*/Total FBB = 15%
  - ✓ VDSL: 99,476 (+39% YoY)✓ F.O.: 55,944 (+122% YoY)

UBB\* improves customer experience, reduces Churn and increases ARPU

- Bundling strategy to promote growth
  - √ "Trío": Voice+FBB+pay TV, leveraged by Voice+F.O+IPTV for high value customer segments
  - ✓ "Dúo": FBB+TV
  - ✓ "Single": FBB



- Pay TV revenues increased due to accesses increase and higher ARPU given the largest demand for HD signals and Premium channels as well as a better customer mix IPTV/DTH
- Accesses growth:
  - ✓ **DTH: 554,571** (+19% YoY). Increase driven by our HD offer
  - ✓ **IPTV: 25,703** (7,226 as of Sep.'13). Increase due to IPTV growth enhanced by UBB
- Bundling strategy:
  - ✓ Launching of new services: "Movistar
     Play" (OTT service) or "TV everywhere"
     → IPTV and OTT in mobile and fixed devices



 Bundling strategy slowdowns LIS decreases

**70%** of residential lines are bundled





### FIXED BUSINESS: Digital services strengthening growth in FIXED **Corporate Customers Data Communications**

- T. Chile is the **main communication service supplier** for mining, retail and financial sectors, as well as an strategic partner for the Government
- Largest data service provider through high speed IP connections and F.O. network
- **Significant growth in Digital services** (+11%), driven by "Security" and "Financial Services"

#### **DIGITAL SERVICES:**



M<sub>2</sub>M

Metering Fleet management



Hosting 2.0 platformStorage/ Backup OD



**Security** 

cloud computing and smartphones expand security perimeter required by corporates



eHealth

Health IT

Remote health care management services ("GDA")



Video

DTH

"MOVISTAR PLAY": OTT videoclub

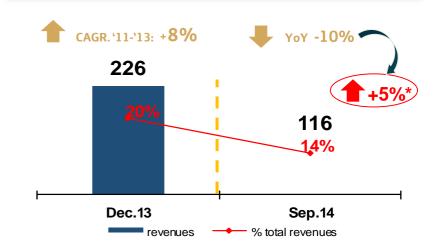


**Financial** 

Mobile pau



**Revenues from Data and TI services for Corporate** clients (US\$ million)



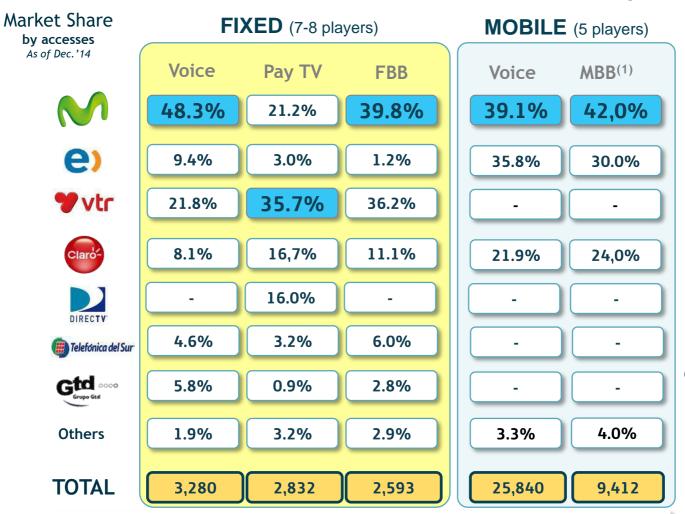
**Revenues from Business Communications** (14% of total Fixed consolidated revenues) increased 8% (CAGR '11-'13). Revenues variation as of Sep '14 mainly explained by the end of a Health Ministry project qhich was outstanding in 2013, as well as Chilean presidential elections one-time revenues in 2013

<sup>\*</sup> Excl. Health Ministry project and election revenues, total corporate commun. revenues increased +5%



### MOVISTAR is the best positioned to capture market opportunities

#### **LEADERSHIP POSITION** in the Telecom industry



Mobile Internet connections 3G and 4G (including MBB SS\*, MBB BS\* and M2M\*).

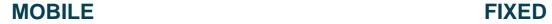
Source: Subtel, other telecom operators and Company internal data

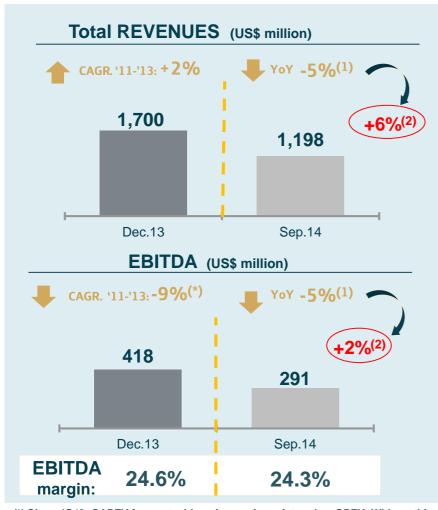
The Chilean Antitrust Commission (TDLC) has authorized bundling of F+M services, for residential customers, without discounts (Supreme Court ruling)

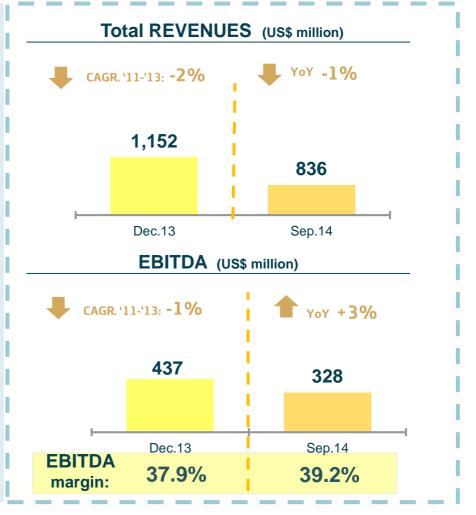


<sup>\* :</sup>MBB SS: MBB small screen MBB BS: MBB big screen M2M: machine-to-machile

## Significant EBITDA margins in Fixed and Mobile businesses







(\*) Since 4Q12, CAPEX for postpaid equipment is registered as OPEX. Without this effect, EBITDA had decreased -9%

(2) Excl. ITX revenues

Note: tariff reduction of 43.5% in Fixed ITX charges, as applying since May.14, has not a meaningful impact in revenues and EBITDA

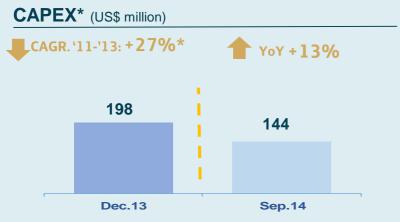
Exchange rate as of Sep '14: Ch\$599.2 /1US\$



<sup>(1)</sup> A tariff reduction of 75% in Mobile ITX charges, since Feb.14, has an annual impact of -10% in 2013' revenues and of -5% in EBITDA

# CAPEX oriented to EXPANSION AND UPGRADE OF Fixed and Mobile NETWORKS to capture growth potential

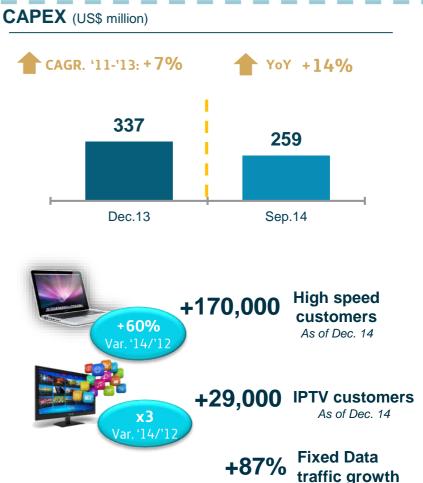




\* Since 4Q12, postpaid equipment are registered as OPEX instead of as CAPEX. In comparable terms, CAGR.'11-'13: +27% due to higher investments in 3G and 4G networks



2012→ MOVISTAR was granted 40 MHz, in the 2.6 GHz band → 4G services

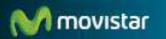


Note: in 2015, Fixed equipments will change their accounting

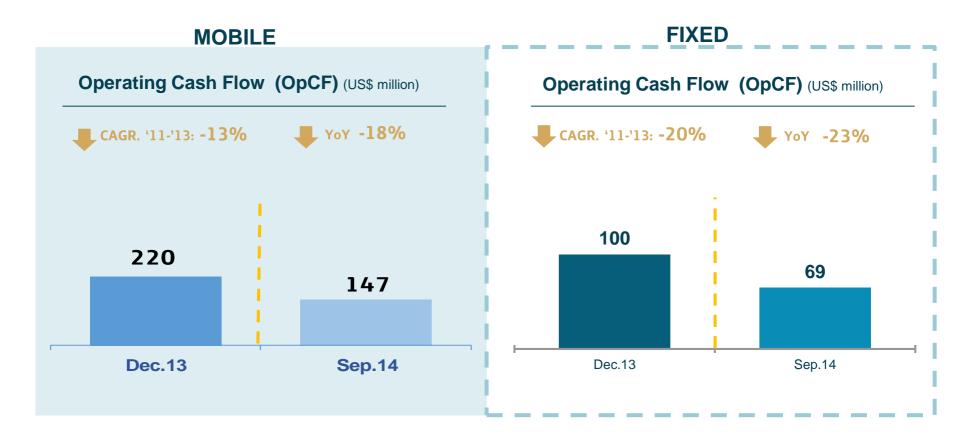
treatment of being registered as OPEX instead of as CAPEX

**FIXED** 

Exchange rate as of Sep '14: Ch\$599.2 /1US\$



# **Healthy OpCF** despite lower EBITDA, as a result of ITX tariffs reduction, and intensive CAPEX





# Conservative Financing, Hedging and Cash management

# Liquidity and Financing

- FCF (next 12 months + cash and equiv) HIGHER THAN debt maturities next 12 months
- Cover financial needs in anticipation of maturities
- Avg. maturity of financial debt HIGHER THAN avg. time of repayment (Net debt/FCF)

#### Hedging

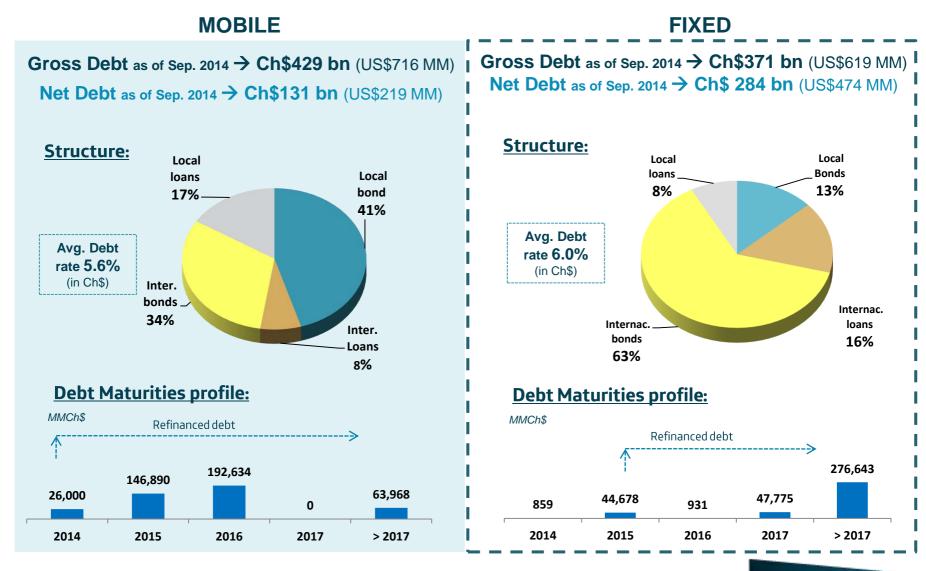
- Currency and interest rate hedging over debt, capex and opex
- Maintain a low exposure to FX and inflation volatility minimizing impact on financial results and cash flow (Debt is 100% in local currency)
- All our derivatives are registered under hedge accounting standards (IFRS)

#### Cash Management

- Control of counterparties credit risk based on credit ratings
- Dividend policy is to pay at least 30% of net profits (legally mandatory)



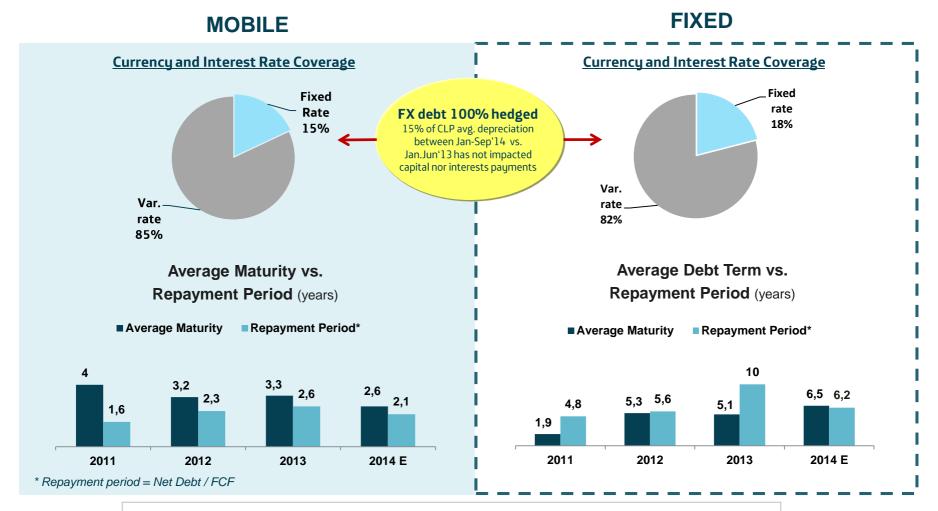
### Diversified debt structure and healthy maturity profile



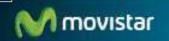
Exchange rate as of Sep '14: Ch\$599.2 /1US\$



## Hedging and strong repayment capacity



- **S&P: TCH and TMCH "BBB" ratings and outlook "Stable"** (as of Sept.14) → Consolidated approach for both companies. The "stand alone" rating is "**BBB+"**, one notch higher than their parent company, Telefonica, S.A..
- Fitch: TCH and TMCH ratings at "BBB+", outlook "Stable" (as of Sept.14)

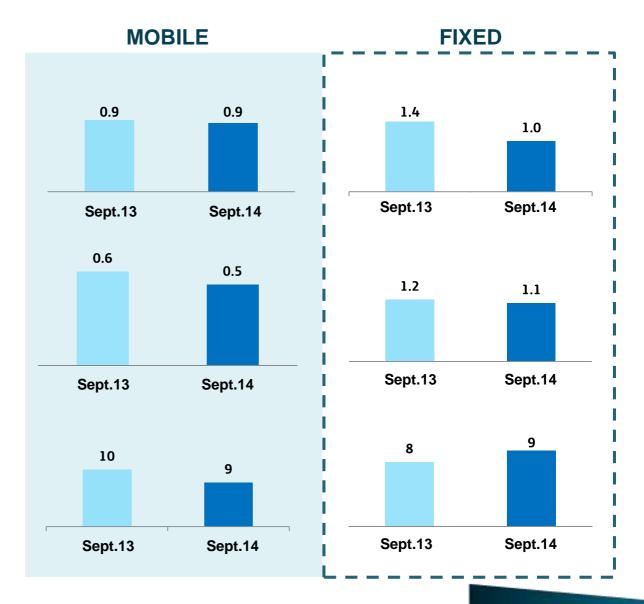


## **Solid financial ratios**

Total Liabilities (less) hedging assets / Equity

**Net Debt / EBITDA** 

EBITDA / Financial Expenses





# Corporate **STRATEGIC FOCUSES**







accountable ORGANIZATION

BE THE BEST TELECOM COMPANY
OF THE COUNTRY



Best NETWOR

High-speed data network (F-M) to strengthen our competitive advantage





Taking advantage of industry growth opportunities:
•UBB¹ Mobile & Fixed
•Mobile Internet
•Digital services

development



More integrated processes to increase efficiency



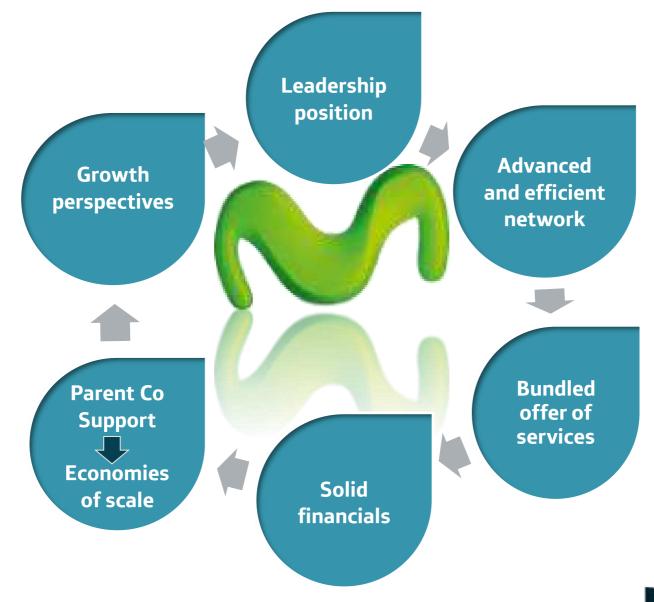
Enhanced talent and leadership to reach an accountable organization



<sup>1</sup>UBB: Ultra BroadBand (VDSL and Fiber Optic) with speeds higher than 15 Mhz



## Investment considerations





# Telefonica

www.telefonicachile.cl/inversionistas/

