### **SANTANDER CONFERENCE**

**Telefónica Chile** January 2008



### **Current Regulatory Issues**

**Proposed Modifications to** Chilean Telco Law

- Creation of panel of experts to resolve conflicts in the Chilean telecommunications industry
- Creation of a separate telecommunications oversight commission
- Modification of public telco service concession regime, allowing companies to register as telco operators and provide telco services without requesting concessions for individual services (except when spectrum is required).

Regulatory **Framework** 

 In December 2006, Subtel made a public inquiry regarding Voice Over Broadband

**Tariff Deregulation** 

- T. Chile is currently analyzing whether to request the deregulation of public telephony tariffs.
- If requested, the Antitrust Commission would review competition in the Chilean telco industry to determine whether T. Chile is dominant in local telephony.
- Interconnection rates would not be affected by tariff deregulation, as these rates are regulated for all Chilean telco operators.



### Upcoming Tariff-Setting Process (2009-2014)

Telefónica Chile services subject to tariff regulation: Local service, public telephone service, line connections and network unbundling services

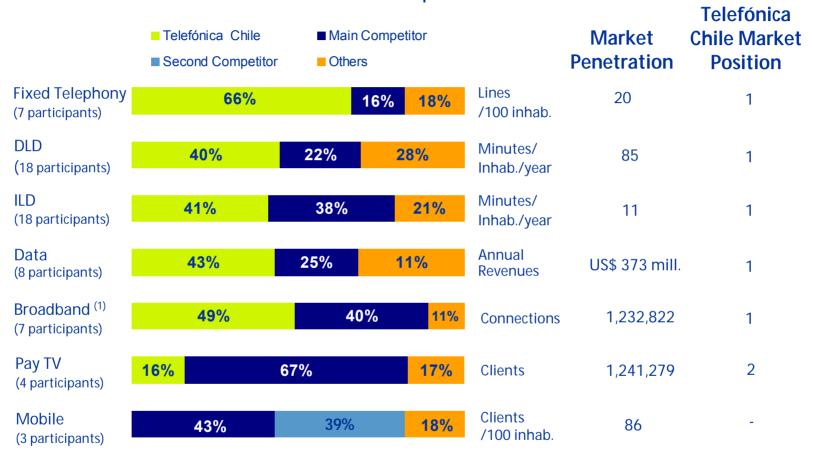
**Antitrust**  Antitrust Commission reviews competition in the telco industry and defines the scope of services to be Commission regulated. Ruling Technical and Economic Bases Proposal (T. Chile) April 11, 2008 Presentation of definitive technical and economic July 20, 2008 bases (Subtel) Presentation of tariff study (T. Chile) Nov. 6, 2008 Objections and counterproposals report (Subtel) Mar 6, 2009 New Tariff Decree for the period 2009-2014 May 5, 2009



### >

### Competition in the Chilean Telco Industry

Telefónica Chile's market share vs. competitors as of 9/30/2007



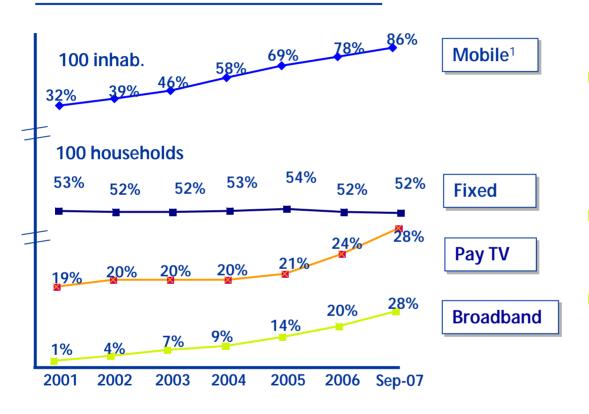
<sup>(1)</sup> Includes connections with download speeds over 128 Kbs.

Source: Telefónica Chile estimates



### Evolution of Service Penetration in the Chilean Telco Market

#### **Service Penetration**



- In fixed telephony, penetration has remained constant over the past 4 years
- Growth in pay TV accelerated in 2006
- Solid broadband growth with high migration rates from dial-up connections.



<sup>(1)</sup> Mobile penetration for Chilean population

### Telco Services per Home: Growth Potential in C3 and D Segments

% households, Dec. 2006E

Large gap with respect to oth
countries

inc	ousehold come \$/ month <sup>1</sup>	Households thous.	Socio- Econ. Segm.	Mobile	Fixed	Broadband	Pay TV	Development Level
	5,506	314	ABC1	98%	89%	70%	72%	High
:	2,035	574	C2	96%	84%	49%	56%	High
	1,159	1,145	С3	94%	<b>7</b> 1%	25%	40%	Medium
	439	2,373	D & E	72%	30%	4%	2%	Low
	% of eholds	4,406	TOTAL	83%	52%	20%2	24%	

<sup>(1)</sup> Exchange rate Ch\$532.4/US\$1



<sup>(2)</sup> Household penetration increases 1 p.p when dial-up internet connections are included.

# **Company Strategy**

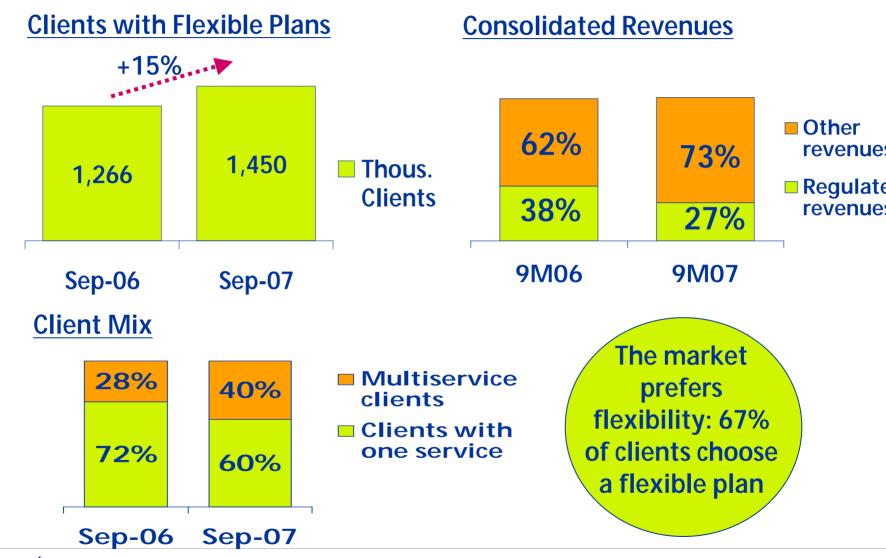


### > Drivers of the Company's Strategic Transformation:

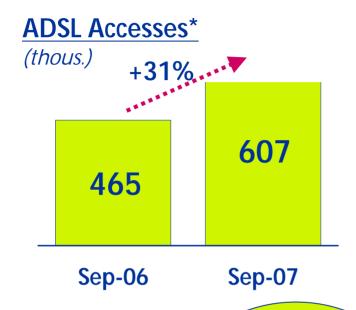
Focus on segmentation of clients, bundling Integration of services and flexible commercial offer New technology and commercial creativity **Innovation** Cost efficiency and solid financial structure facilitate business development **Efficiency** Stability and productivity in labor relations Investments targeting growth Ongoing challenge to provide high-Quality quality service



# Integration: Bundling of voice with broadband and TV facilitates revenue diversification and greater client loyalty

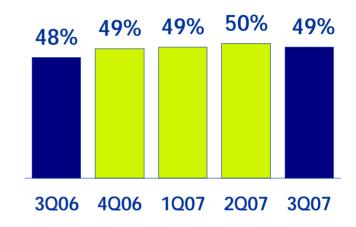


# Integration: Consolidating our Broadband leadership position through bundling number one in the market



T. Chile
has been the engine
of broadband
growth in Chile:
More than one
million connections
in Chile today

### **ADSL Market Share\***





\* Includes connection speeds over 128 Kbps



### Innovation in Service: Launch of Digital TV in June 2006 and IPTV in June 2007

Customized solutions: Dúos and Tríos drive TV growth



### **Competitive advantages of Satellite TV:**

- Digital quality for all customers
- National coverage
- Flexibility to choose plans of channels

### **New IPTV Product (launched June '07):**

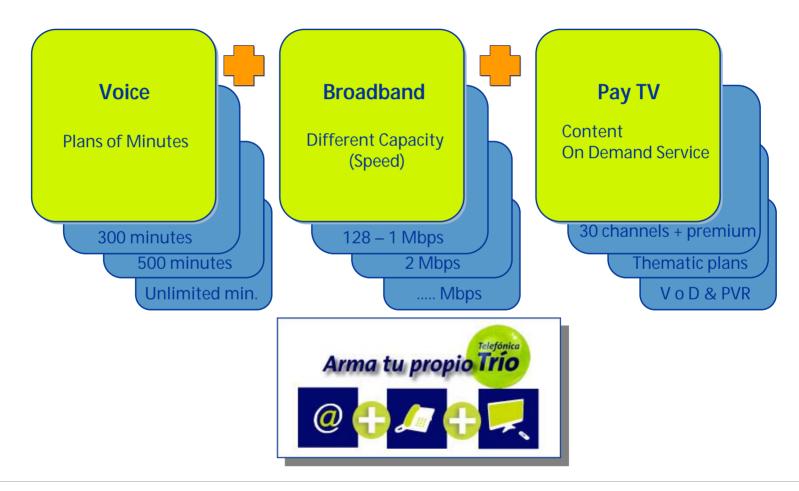
 Gives clients even greater flexibility to choose content and adjust programming to their own schedules





### > Innovation in Offer: Commercial Flexibility

Segmentation of clients and bundling of service differentiate T. Chile from other operators.

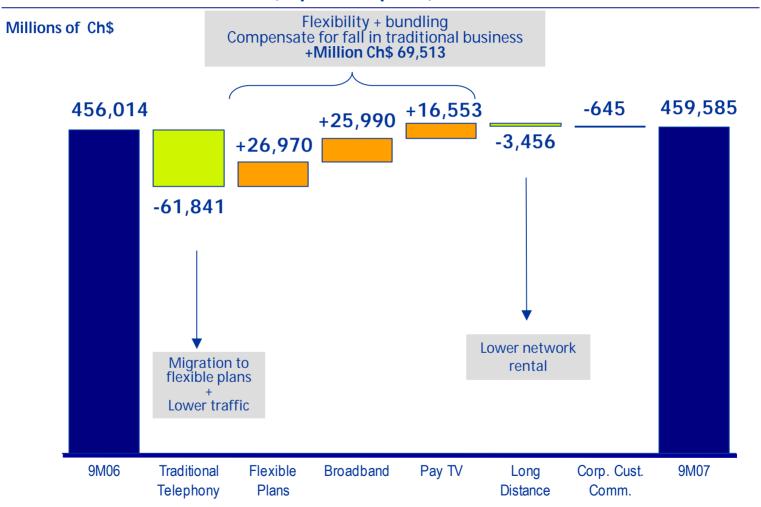




# > Transformation strategy allows the Company to stabilize revenues

#### 9Mo Accumulated Revenues (Sept.07/Sept.06)

+0.8 %





## Efficiency: Effective financial management supports

### business development

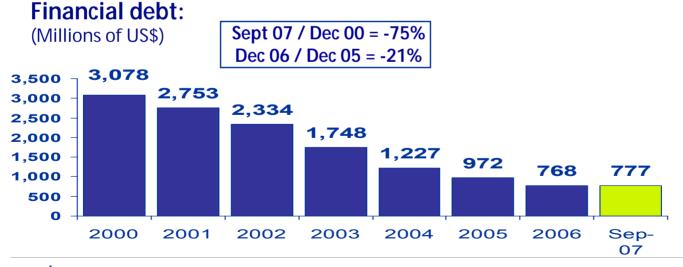


# Local and international credit ratings:

- Decrease in spreads:
  - ✓ <u>International</u> <u>ratings</u>:

Baa1, stable (upgraded in 2006 by Moody's) and BBB+, stable (Fitch Ratings)

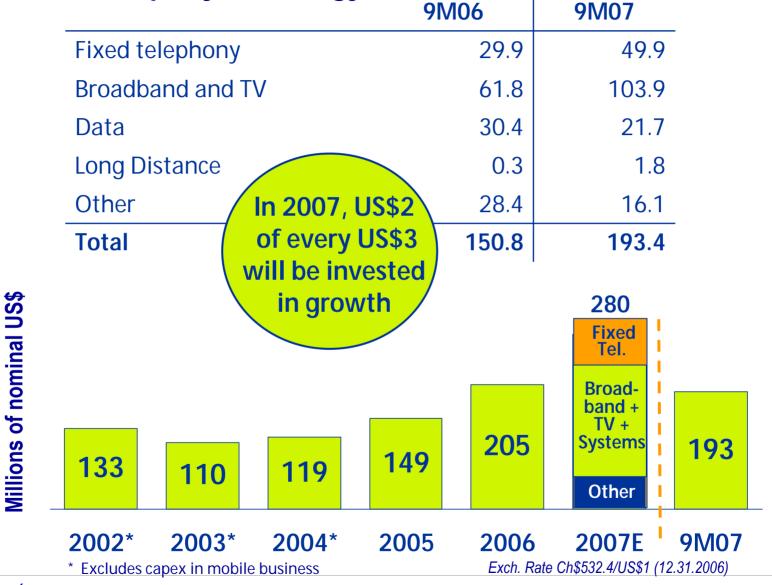
- ✓ Local ratings:
  - Fitch Ratings: AA-(long-term debt) and F1+ (short-term debt)
  - International Credit Rating: AA (long-term debt) and N1+/AA (shortterm debt)





Efficiency: Investment plan targets growth, in line with

the Company's strategy





### >Giving Back to Our Shareholders: Additional Cash Distribution

- The Company distributes 100% of net income to shareholders, per its dividend policy
- In addition, the dividend policy allows additional cash distributions to shareholders, as long as business and financial obligations have been fulfilled and there is excess free cash flow.
  - At the Extraordinary Shareholders' Meeting held April 13, 2007, a capital reduction of Ch\$48,815 million (Ch\$51 per share) was approved, and it was paid in June 2007.

### Recent distributions to shareholders:

Gross amount per ADR (Ch\$)

	Interim Dividend	Final Dividend	Additional Dividend <sup>(1)</sup>	Capital Reduction	Total Per ADR	% Yield <sup>(2)</sup>
2005	44.0	235.4	203.96		483.36	7.8%
2006	44.0	61.24		168.0	273.24	6.1%
2007	24.0	53.76		204.0	281.76	7.0%

- (1) Charged to retained earnings
- (2) % of ADR price at start of year; Exch. Rate (2005) US\$1=Ch\$557.4; (2006) US\$1=Ch\$512.5; (2007) US\$1=Ch\$532.39



### > Quality: A Top Priority Within Our Strategy

**Network** 

- Enhance external and internal network infrastructure
- Redesign installation and repair contracts to better align incentives

**Commercial Support** 

- Improve handling of customer requests by implementing accountability and zero tolerance policies
- Implement ATIS system to improve billing and collections processes

**Customer Service** 

- Implement ongoing improvements in customer service, both by phone and in commercial offices
- Maximize number of customers whose requests are resolved the first time they call



### **Additional Information**



# > Financial Summary

Millions of Ch\$	9M06	9M07	Variation 9M07/06
Revenues	456,014	459,585	0.8%
Operating Costs	391,606	415,836	6.2%
Operating income	64,408	43,749	-32.1%
EBITDA	228,733	202,907	-11.3%
EBITDA margin	50.2%	44.2%	-6.0 p.p.
Non-operating Income	-21,312	-10,126	-52.5%
Taxes	-22,691	-23,969	5.6%
Net Income	20,673	9,948	-51.9%
Capex (Mill. US\$)	151	193	28.2%



# > Summarized Balance Sheet

Millions of Ch\$	09.30.07	09.30.06
Current Assets	324,453	294,579
Fixed Assets, net	1,243,301	1,313,231
Other Assets	77,321	85,089
TOTAL ASSETS	1,645,076	1,692,899
Short-Term Liabilities	238,385	194,133
Long-Term Liabilities	514,212	542,951
TOTAL LIABILITIES	752,597	737,084
Minority Interest	93	1,260
SHAREHOLDERS' EQUITY	892,387	954,555
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	1,645,076	1,692,899



# Telefonica

# CHILE

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